



CITY OF TACOMA

University of Washington
Urban Design and Planning
URBDP 499: Baseline Data Collection
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Example Priorities & Objectives
Table 1.1 Proposed Health & Safety: Priorities & Objectives

Community Priorities	City Objectives
1A: Improve neighborhood safety Tacoma residents want to feel safe. This means that the rate of crime falls and people feel secure in their neighborhoods.	HS-1: Active Living: Increase opportunities for citizens to engage in indoor and outdoor physical activities
1B: Increase active living. Increasing active lifestyles is Tacoma's greatest opportunity to improve the health of its residents.	HS-2: Community Health: Increase overall positive health outcomes and minimize health risk factors of citizens
1C: Improve overall health. Tacoma residents value an integrated system of wellness programs and health care as a means of supporting community health and wellbeing.	HS-3: Emergency Management & Response: Decrease harm to citizens and property by increasing capability and capacity to respond to emergencies
	HS-4: Food Access & Nutrition: Increase citizens physical and economic access to healthy and diverse food
	HS-5: Health Systems: Improve quality, accessibility and responsiveness of health systems
	HS-6: Hazard Mitigation: Improve adaptation, mitigation and resiliency, before, during and after disasters
	HS-7: Safe Communities: Reduce crime and increase perceptions of safety through interagency collaboration with residents as empowered partners

From the Tacoma 2025 Plan the student team compiled the Communities Priorities for Health & Safety into a table with the proposed STAR categories for Health & Safety which align with City Objectives of Tacoma 2025.

TACOMA 2025 BASELINE DATA COLLECTION



Introduction

Tacoma’s Citywide Strategic Plan and Vision, known as Tacoma 2025, was developed to guide the City in decision making and resource allocation, as well as in performance tracking and reporting. The purpose of this LCY project is to develop the baseline data indicators that track progress toward meeting the Tacoma 2025 goals. In order to create specific goals, an implementation strategy, and viable targets, the City must begin collecting, analyzing, and

reporting baseline data. Students in the Autumn 2017 course CEP 460 Planning in Context began the analyzing current indicators. In the course URBDP 499 an independent study student conducted further research during the Spring 2018 academic quarter. This project is the synthesis of that work, which will culminate in a final report and recommendations to the City of Tacoma.

Methods & Approach

In approaching this project, the five steps of design thinking were developed into a sequential process for generating the following methodological system to achieve the project deliverables:

Scope - Understanding the Client’s Challenge

Define the scope, client goals, and project deliverables

Research of Policy Frameworks

Examine how regional policies align with the Tacoma 2025 Plan

Analysis of Sustainability Metrics

Design a method for analysis of potential sustainability metrics that achieve 2025 goals

The purpose of this LCY project is to develop the baseline data indicators to track progress toward the goals of the Tacoma 2025 Plan.

Development of Sustainability Indicators

Develop indicators that are relevant, cost effective, achievable, and comparable to other local cities

Conclusions and Recommendations

Synthesize research into recommendations, a proposed system of data collection, and an implementation strategy

Initial Findings

Research of Policy Frameworks

The following regional policies were examined which revealed a top down hierarchical structure that informed the focus areas and supported the goals of Tacoma 2025.

- Washington Growth Management Act (GMA) mandates statutes for county and city planning that determine land use and growth boundaries for the state.
- Puget Sound Regional Council’s Vision 2050 is the multi-county planning policy that aligns the GMA with regional transportation, and economic development.
- One Tacoma Comprehensive Plan aligns state and county plans with the Tacoma 2025 Strategic Plan but is more focused on the built environment.
- Tacoma 2025 has seven focus areas that shape the community priorities and the city’s goals for determining which indicators are most significant.

Analysis of Sustainability Metrics

Twenty three sustainability metrics were evaluated, ranked, and narrowed down to the following four metrics based on how well they aligned with the goals of Tacoma 2025.

1. STAR Communities

2. LEED for Cities

3. EcoDistricts

4. ISO (International System)

Conclusions & Recommendations

Student research concludes that the City of Tacoma use the STAR Communities method

- STAR aligns with the seven focus areas of Tacoma 2025 Plan
- Tacoma used the previous version of STAR (now in V2.0)
- Sustainability indicators are valid, realizable, cost effective, comparable

Example Indicators
Table 1.1 Proposed Health & Safety: Safe Communities - Indicators

	HS-7: Safe Communities		
Indicator	Description	Type	Agency
Outcome 1:	Demonstrate that the average crime rate for the past 3 years is below the following thresholds: <ul style="list-style-type: none">• 5.5 homicides per 100,000 residents• 462.7 aggravated assaults per 100,000 residents• 70 incidents of rape or attempted rape per 100,000 residents• 2,596.1 incidents of property crime per 100,000 residents	Local Data	City and County Police Department and TPCHD
Action 1:	Conduct a survey of community perceptions of safety recognizing that some crimes are not reported and to illuminate safety issues that need to be addressed	Inventory, Assessment, or Survey	Annual Performance Survey Data
Action 2:	Adopt a safe communities strategic plan with a comprehensive, balanced approach that includes violence prevention, intervention, suppression and enforcement, community policing, and reentry strategies	Plan Development	Police Department strategic plan
Action 4:	Develop partnerships with local agencies, nonprofit organizations, schools, and residents to implement public safety strategies, enforcement programs, and trust-building initiatives	Partnerships and Collaboration	Citizen Advisory Councils

This table is an example of one of the seven sustainability indicators from the Health & Safety Objectives section, which the city would use to establish baseline data and begin tracking metrics over time.